

A black and white photograph of several military officers in uniform, shown in profile from the chest up. They are all performing a salute with their right hands, wearing white gloves. The background is a blurred crowd of people, suggesting a formal ceremony or public event. The lighting is bright, creating strong highlights and shadows.

Officer Leader Development

Military Review concludes its series on officership with two articles that provide a theoretical framework for that discussion. Bullis writes that the culture of the military organization to which the officer belongs should encourage officers to be warriors and peacemakers, thinkers and doers. Schwartzman also argues that the military organization plays a central role in officer leader development by encouraging officers to be life-long learners.